

HAROLD D. MILLER

Harold D. Miller is the President and CEO of the Center for Healthcare Quality and Payment Reform (CHQPR), a national policy center that he founded and has led since 2008. Miller works at the local, state, and national levels on initiatives to improve the quality of healthcare services and to change the fundamental structure of healthcare payment systems in order to support improved value. Miller also serves as Adjunct Professor of Public Policy and Management at Carnegie Mellon University.

Miller is a nationally-recognized expert on healthcare payment and delivery reform, and has given invited testimony to Congress on how to reform healthcare payment. He has authored a number of papers and reports on health care payment and delivery reform, including “From Volume to Value: Better Ways to Pay for Healthcare,” which appeared in the September 2009 issue of *Health Affairs*; “Win-Win-Win Approaches to Healthcare Cost Control Through Physician-Led Payment Reform,” which appeared in the March 2014 issue of *Clinical Gastroenterology and Hepatology*; “Making Value-Based Payment Work for Academic Health Centers,” which appeared in the journal *Academic Medicine*; the Center for Healthcare Quality and Payment Reform’s reports *How to Create Accountable Care Organizations, Transitioning to Accountable Care, Ten Barriers to Healthcare Payment Reform and How to Overcome Them, Measuring and Assigning Accountability for Healthcare Spending, A Better Way to Pay for Cancer Care; How Healthcare Payment Systems and Benefit Designs Can Support More Accurate Diagnosis*; and *The Payment Reform Glossary*; the Network for Regional Healthcare Improvement’s reports *Making the Business Case for Payment and Delivery Reform* and *The Building Blocks of Successful Payment Reform*; the Massachusetts Hospital Association’s report *Creating Accountable Care Organizations in Massachusetts*; the American Medical Association’s report *Pathways for Physician Success Under Healthcare Payment and Delivery Reforms*; the Medical Society of Virginia’s report *How Virginia Physicians Can Improve the Quality and Reduce the Costs of Health Care Through Payment and Delivery Reforms*; and the Association of Departments of Family Medicine’s report *Leading the Way in Accountable Care: How Departments of Family Medicine Can Help Create a Higher Quality, More Affordable Healthcare System*. He assisted the American Society of Clinical Oncology in developing *Patient-Centered Oncology Payment*, a new payment model designed to support better care for cancer patients at lower cost.

From 2008 to 2013, Miller served as the President and CEO of the Network for Regional Healthcare Improvement (NRHI), the national association of Regional Health Improvement Collaboratives, and he organized NRHI’s national Summits on Healthcare Payment Reform in 2007 and 2008 and its Summit on Regional Healthcare Transformation in 2013. His report *Creating Payment Systems to Accelerate Value-Driven Health Care: Issues and Options for Policy Reform* which was prepared for the 2007 Summit was published by the Commonwealth Fund in September, 2007, and his summary of the recommendations from the 2008 Payment Reform Summit, *From Volume to Value: Transforming Healthcare Payment and Delivery Systems to Improve Quality and Reduce Costs*, was published in November 2008 by NRHI and the Robert Wood Johnson Foundation.

From 2006 to 2010, Miller served as the Strategic Initiatives Consultant to the Pittsburgh Regional Health Initiative (PRHI). His work with PRHI demonstrating the significant financial penalties that hospitals can face if they reduce hospital-acquired infections was featured in *Modern Healthcare* magazine in December, 2007. He designed and led a multi-year PRHI initiative that significantly reduced preventable hospital admissions and readmissions through improved care for chronic disease patients. In 2007, Miller served as the Facilitator for the Minnesota Health Care Transformation Task Force, which prepared the recommendations that led to passage of Minnesota’s path-breaking healthcare reform legislation in May, 2008.

In previous positions, Miller served as the Director of the Pennsylvania Governor’s Office of Policy Development, Associate Dean of the Heinz School of Public Policy and Management at Carnegie Mellon University, Executive Director of the Pennsylvania Economy League – Western Division, Director of the Southwestern Pennsylvania Growth Alliance, and President of the Allegheny Conference on Community Development.

Miller has worked in more than 30 states and metropolitan regions to help physicians, hospitals, employers, health plans, and government agencies design and implement payment and delivery system reforms, and he assisted the Centers for Medicare and Medicaid Services with the implementation of its Comprehensive Primary Care Initiative in 2012. Miller also serves on the Board of Directors of the National Quality Forum.