

HAROLD D. MILLER

Harold D. Miller is the President and CEO of the Center for Healthcare Quality and Payment Reform (CHQPR), a national policy center that facilitates improvements in healthcare payment and delivery systems. Miller also serves as Adjunct Professor of Public Policy and Management at Carnegie Mellon University.

Miller is a nationally-recognized expert on healthcare payment and delivery reform. He has twice given invited testimony to Congress on how to reform healthcare payment, and he has worked in more than 40 states and metropolitan regions to help physicians, hospitals, employers, health plans, and government agencies design and implement payment and delivery system reforms. He is one of the eleven members of the federal Physician-Focused Payment Model Technical Advisory Committee that was created by Congress to advise the Secretary of Health and Human Services on the creation of alternative payment models.

Miller has written a number of widely-used papers and reports on health care payment and delivery reform, including “From Volume to Value: Better Ways to Pay for Healthcare,” which appeared in the September 2009 issue of *Health Affairs*; “Win-Win-Win Approaches to Healthcare Cost Control Through Physician-Led Payment Reform,” which appeared in the March 2014 issue of *Clinical Gastroenterology and Hepatology*; and “Making Value-Based Payment Work for Academic Health Centers,” which appeared in the journal *Academic Medicine*. He co-authored *A Guide to Physician-Focused Alternative Payment Models* that was jointly published by the American Medical Association and the Center for Healthcare Quality and Payment Reform in 2015, and he wrote the American Medical Association’s 2010 report *Pathways for Physician Success Under Healthcare Payment and Delivery Reforms*. He wrote the Massachusetts Hospital Association’s 2009 report *Creating Accountable Care Organizations in Massachusetts*. He is also the author of the Center for Healthcare Quality and Payment Reform’s reports *Why Value-Based Payment Isn’t Working and How to Fix It*, *How to Create Accountable Care Organizations*, *Transitioning to Accountable Care*, *Ten Barriers to Healthcare Payment Reform and How to Overcome Them*, *Measuring and Assigning Accountability for Healthcare Spending*, *A Better Way to Pay for Cancer Care*; *How Healthcare Payment Systems and Benefit Designs Can Support More Accurate Diagnosis*, *The Payment Reform Glossary*, *Bundling Better: How Medicare Should Pay for Comprehensive Care*, and *Implementing Alternative Payment Models Under MACRA*, as well as the Network for Regional Healthcare Improvement’s reports *Making the Business Case for Payment and Delivery Reform* and *The Building Blocks of Successful Payment Reform*. He has assisted the American Society of Clinical Oncology, the American Academy of Neurology, the American Academy of Hospice and Palliative Medicine, the American Society of Addiction Medicine, the American College of Emergency Physicians, the American College of Cardiology, the American College of Allergy, Asthma, and Immunology, the American College of Rheumatology, and the American Medical Association in developing alternative payment models designed to support better care for patients at lower cost, he assisted the Centers for Medicare and Medicaid Services with the implementation of its Comprehensive Primary Care Initiative in 2012, and he is assisting the Washington State Hospital Association and the State of Washington to develop an improved payment system for small, rural Critical Access Hospitals.

From 2008 to 2013, Miller served as the President and CEO of the Network for Regional Healthcare Improvement (NRHI), the national association of Regional Health Improvement Collaboratives. He served as a member of the Board of Directors of the National Quality Forum from 2009 to 2015. From 2006 to 2010, Miller served as the Strategic Initiatives Consultant to the Pittsburgh Regional Health Initiative (PRHI), and his work there demonstrating the significant financial penalties that hospitals can face if they reduce hospital-acquired infections was featured in *Modern Healthcare* magazine in December 2007. In 2007, Miller served as the Facilitator for the Minnesota Health Care Transformation Task Force, which prepared the recommendations that led to passage of Minnesota’s path-breaking healthcare reform legislation in May 2008.

In previous positions, Miller served as the Director of the Pennsylvania Governor’s Office of Policy Development, Associate Dean of the Heinz School of Public Policy and Management at Carnegie Mellon University, Executive Director of the Pennsylvania Economy League – Western Division, Director of the Southwestern Pennsylvania Growth Alliance, and President of the Allegheny Conference on Community Development.